Dear NCCF Supporter:

Just before Thanksgiving, an 82-year-old grandmother visited The National Center for Children and Families (formerly the Baptist Home for Children) with her daughter and grandchildren. As she looked through the agency’s archives, she began to cry, triggered by memories of a childhood spent on a farm with so many other children bereft of their parents. The executive director, moved by the woman’s seeming sadness, inquired about her experience at the Baptist Home. The grandmother said she was so grateful for the care she received, and for those years which became the foundation for her future happiness and loving family.

Throughout the decades, we at NCCF have heard similar words over and over again from hundreds who come back or call. Indeed, this year marks the centennial year of the passing of the resolution by the DC Association of Baptist Churches to establish an orphanage in the District of Columbia for children without parents. So many lives have been touched by this original mission, so many attest to the significance of the support that they received at such a vulnerable stage of their lives. A young father who spent time at NCCF as a child still has the photo he took with Santa Claus at our Bethesda campus. The boy was sleeping on Ride On buses with his family before they came to the Greentree Shelter—he keeps the Polaroid on a bookshelf in his living room because it reminds him of the first time he felt truly happy. This, he says, is where his life changed.
On June 29, 1915, 14 homeless children found a home at 904 Newton Street NE, Washington, DC, which marked the official opening of The National Center for Children and Families. These children inspired the early beginnings of this private, nonprofit organization dedicated to serving children in desperate need. For a century, NCCF’s mission has been driven by a great sense of community responsibility for impoverished children and families who live in the midst of one of the most educated and affluent regions in the world. Today, it has transformed from a historical orphanage to a responsive and flexible multi-cultural community institution which changes to meet the needs of the diverse children, youth, and families it serves throughout the Washington Metropolitan Region. Currently, NCCF’s residential programs serve homeless families, victims of domestic violence, and children and adolescents removed from their families due to abuse, neglect, and/or behavioral challenges. A nationally accredited organization, NCCF now propels more than 44,000 children, youth, and families annually into an improved quality of life through a wide continuum of 20 local programs: emergency shelters and transitional housing, therapeutic residential care, foster care and adoption, teen parent services, and school and community-based prevention services, while relying on community education and training, volunteerism, and advocacy.

We so appreciate your investment in this long-standing mission, and cordially invite you to save-the-date for our Centennial Celebration at the Mellon Auditorium on Tuesday evening, October 21, 2014. This will be an occasion when we will celebrate the community’s passion for preserving childhood, then and now, and for another century to come.

Philip D. Schiff
President, NCCF Board of Trustees

Sheryl Brissett Chapman
Executive Director
On April 9, 1912, President William Howard Taft established the Children's Bureau and appointed Julia Lathrop as the first woman to head a federal agency. In the midst of controversy, the Bureau was conceived to be the primary voice for children, embracing a philosophy that every child needed the advocacy of a federal agency mandated to serve “the whole child.” It was charged with investigating and reporting on the welfare and child life among all classes, and to help local and state agencies protect children from abuse and neglect.

The first White House Conference on Children took place in 1909, growing out of public concern regarding the protection of children. Two hundred attendees concluded that poverty should not be the reason for child removal, promoting child well-being within families and by private charities, rather than government. They also proposed a national foster care program and expanded adoption services. President Wilson declared 1919 as the “Children’s Year” and convened the second White House Conference in nine cities, which produced a comprehensive report on children’s needs.
On November 8, 1914, Reverend W. Millington, Pastor, Brookland Baptist Church in Washington, DC, introduced a resolution to the Columbia Association of Churches (now the DC Baptist Convention) to establish a home for the growing number of children who either had no parents or whose parents were unable to care for them. John B. Lord donated the house at 904 Newton Street, NE, which became the Baptist Home for Children for sixteen years. Many children were turned away due to lack of space and inadequate funds. Admission was restricted to children residing in the District of Columbia. In 1917, the President of the Board of Lady Managers stated,

“This financial worry is our worst trouble. We know that these are War days, days of real and abiding trouble, days when our hearts are torn between many ways to serve, but the little ones within our gates may not be set aside any more than the blessed children far away who are passing through such days of misery and woe.”
Nationally, child welfare policies addressed only two-parent families, in which the father was the sole breadwinner and the mother was home attending to the children. Growing public opinion was that mothers who worked outside of the home produced children who were maladjusted. These mothers were blamed for rising delinquency rates and behavior problems. Primary governmental authority for over four decades was at the state level, against the backdrop of legally enforced racial segregation and extreme ethnic prejudices. The needs of parents and communities overshadowed the best interests of children, resulting in disparate child welfare standards across the country. A reform movement caused a rapid decline in child labor throughout the United States. A consumer culture emerged, along with mass media, motion pictures, and radio.

Locally, the Association of Churches paid apportionments to finance the Baptist Home’s operations. The Board of Lady Managers raised funds; Bible classes made donations of money and resources; medical and dental services were donated by physicians from the congregations. In 1922, with 28 children in the Home, a portable dwelling was added to house the older boys. In 1924, the Board of Trustees purchased a 140-acre farm on Greentree Road in Bethesda, Maryland. The Edwin Gould Foundation, a benefactor of needy children, provided $84,000 to finance building a dormitory for 25 girls. The Columbia Association raised an additional $90,000 for a dormitory to house 28 boys.
The Third White House Conference on standards of child welfare engaged 3,000 experts over 16 months. The subsequent Children’s Charter advocated for increased scientific research to improve child well-being, and for special federal support of “socially handicapped children,” defined as those removed from their families, Black and Indian. The impact of the Great Depression included major changes in the American Family. As fathers tried to bring home paychecks, mothers began working outside of the home, too. Survival mode was the order and children quit school to help provide for families. Stress on family life became normative. Children acted as parents. Middle class families struggled; poor families became poorer. Government began to determine which single mothers were morally fit and deserving of pensions or public support. At the federal level, President Franklin D. Roosevelt sponsored the Economic Security Bill, a landmark social insurance program, which was signed into law in 1935 and targeted those experiencing old age, disability, unemployment, and death. Title IV of that Act created the Aid to Dependent Children (ADC) program (now Temporary Assistance for Needy Families, TANF) to give limited assistance to poor families. Under Title V, limited funds were provided for child welfare services.

In Bethesda, Maryland, Edwin Gould laid the cornerstone for the girls dormitory (Gould Hall) on October 13, 1930. A year later, in November of 1931, First Lady Lou Henry Hoover dedicated both newly completed dormitories located on the 140-acre farm. By 1932, more than 50 children lived at the Home. In 1938, the Home’s Bylaws were revised to leave the time of discharge (previously at 18 years of age) at the discretion of the Board of Lady Managers, who determined that no child would be discharged until he or she was self sufficient or had other suitable living arrangements.
Nationally, the number of poor families needing assistance from the federal subsidy program began to increase dramatically. There was a spike in divorce rates, and families were feeling the traumatic effects of the war. No longer confined to widowed mothers, the primary beneficiaries of governmental support became single mothers who were divorced, separated, or unwed. During World War II, the Emergency Maternity and Infant Care Program (EMIC) provided free health care to military wives and their young children. Serving an estimated 1.2 million mothers, this program operated from 1943 to 1949. The National School Lunch Act of 1946 provided permanent support to feeding needy school children.

During this period, the Baptist Home served 200 children who attended local schools as well as maintained the farmland. The Home’s primary fundraiser was the Annual Donation Day Tea, when churches would visit the Home at its campus in Bethesda and leave monetary contributions. The Endowment Fund established with $5 in 1926 grew to nearly $40,000. The Baptist Home also painfully experienced the effects of WWII. Financial support decreased. Many plans were suspended, including the building of recreational facilities and the expansion of staff. In 1948, however, the Home purchased a school bus to transport the children. Most significantly, the Maryland State Department of Public Welfare licensed the Baptist Home as a certified public childcare agency, which allowed for services that were more comprehensive. The Home paid its debt in full by 1946, and a serious staff shortage closed down the boys’ dormitory for 18 months. Increasingly, community and civic organizations supported the facility and the Home’s children were encouraged to be actively involved in the larger community, visit friends and relatives, and invite friends to visit at the Home.
After World War II, a period of dramatic economic growth and poverty ensued. Federal spending increased, supported by an expanded tax base, while a balanced national budget allowed for multiple initiatives to assist the education, economic well being, health, and safety of children. The civil rights and feminist movements also changed the national climate and made greater strides towards the legal rights and equal support and protection of all children. Research began to show the detrimental effects of long-term foster care and the separation of children and families. The importance of permanency, including the significance of biological families and parent-child attachment, was recognized. In 1958, amendments to Title V required states to match federal child welfare funds if they wished to draw down funding. President Truman’s White House conference focused on public nursery schools and kindergartens, parental education, interdisciplinary research on child development, an end to racial discrimination, and the need for children to develop moral strength and character.

In the meantime, the Baptist Home built a network of sponsors from various convention churches, who provided children with clothing and other necessities year round. Always filled to capacity, stays at the Home were shorter, and the goal was to reunite the child and family as soon as possible. Most children had histories of abuse and neglect, or broken families, and needed treatment beyond shelter and guidance. The Home hired its first social worker to address the family concerns as well as three teachers to assist with school assignments. The program also included summer camp, music, voice lessons, recreation, woodworking, a weekly allowance, and part-time employment. An average of 15 children returned to their families each year.
Following the far-reaching impact of the 1954 Brown v. Board of Education of Topeka Supreme Court decision which desegregated schools, and the passage of the 1958 National Defense Education Act, which funded low interest college loans, Congress provided federal support for special education for children with disabilities. Seven thousand delegates attended the Golden Anniversary White House Conference on Children and Youth, where President Eisenhower called for two years of post secondary education for every citizen to live in a more complex world. President Johnson launched his “Great Society” in 1964 with a plethora of social programs—Headstart, Job Corps, Volunteers in Service to America—designed to ameliorate poverty among low income children and families while advancing children’s education, health, and rights. Dr. C. Henry Kempe’s 1962 research on the “battered child syndrome” led every state to pass legislation requiring reporting and intervention in child maltreatment cases. The Social Security Act was amended to include Medicaid, a social welfare program for low income children and other at risk populations. Parallel to the 1964 Civil Rights Act, children’s rights also became a more salient national policy issue.

In 1966, the Home eliminated the policy of admitting white children only. The first African American girl entered in January, 1967 while the civil rights movement grew and the Bethesda-Chevy Chase area rapidly developed into a suburb. In 1969, the Home began to utilize psychiatric consultative services and established a limited foster care program. From 1940 through 1965, the Home cared for nearly 400 “orphans, dependent, and neglected youths.”
The 1971 White House Conference on Youth’s 4,000 attendees called for a national health care program for children, and a federal Office of Child Advocacy, but youth protests against the Vietnam War dominated the meeting. Feminism and the sexual revolution encouraged federal policy to address the once taboo subject of teenage sexuality and family planning. Increased use of illicit drugs provoked President Nixon’s “War on Drugs,” leading also to the 1974 Juvenile Justice and Delinquency Prevention Act. The 1974 Child Abuse Prevention and Treatment Act (CAPTA) provided states with funding to investigate, prevent, assess, treat, and prosecute child abuse, and the authority to remove children for safety reasons.

The Home began building the two, smaller, 10-bed cottages that would become the new residences for its young clients. Children were coming to the Home because their parents could not cope with the pressures of modern society, which led to an increase in abuse and neglect. The Home evolved from providing food, clothing, and shelter to also providing group foster care, family counseling, social work support, religious services, and medical and dental care. Staff began visiting the homes of children who needed more attention. The Board of Lady Managers was renamed the Board of Church Representatives. The Home opened the Usonia, an emergency shelter for troubled teens, ages 12 to 17, who had been referred by local social services and juvenile agencies for crisis intervention and educational services.
On March 13, 1983 the Greentree Shelter for the Homeless was opened—providing emergency shelter to 42 homeless children and their families as well as meals, transportation, counseling, certified child care, housing, and employment assistance.
President Reagan’s “New Federalism” shifted some policy making from the federal level to state and local governments, and focused on family preservation and traditional morality regarding family responsibility, personal behavior, and sexuality. Efforts aimed to reduce adolescent pregnancies and drug use. The 1980 Adoption Assistance and Child Welfare Act required states to make “reasonable efforts” to prevent children from being removed from their families due to abuse and neglect, to return them safely as soon as possible, and to develop an individualized treatment plan and tracking system for every child placed in out-of-home care. Federal funding helped states reunite foster children with their biological parents or find permanency for them in an adoptive home. In 1987, Headstart was extended to provide parent and family support services for poor families. A year later, the Family Support Act required states to garnish wages from “deadbeat,” absent parents when child support had been court ordered. President H.W. Bush convened a White House and governor’s summit on education in response to the Carnegie Commission’s 1983 report *A Nation at Risk*, on American children’s poor academic performance. AIDS and crack cocaine drug use created a national health and child welfare crisis.

The Home officially opened the Greentree Shelter for homeless families on March 13, 1983, after closing Usonia in 1980 due to inadequate funding. Originally funded by the DC Department of Human Services, today this program provides emergency shelter to 42 homeless children and their families as well as meals, transportation, counseling, certified child care, housing, and employment assistance for Montgomery County. In 1989, the Montgomery Baptist Association helped the Home establish the Family Stabilization Program, providing transitional housing supports to homeless families in apartments for up to 24 months as they obtain permanent, stable housing.
The Home obtained two new licenses—one for a non-public transition school for youth living in the group home, and a second for a foster care program for 30 adolescents who are in need of out-of-home care.
President Clinton signed the Welfare Reform Act into law in 1996, with its emphasis on personal responsibility, and convened a 1997 White House conference seeking expanded childcare for the increasing number of families with two working parents. Eighty percent of mothers with children under 18 were in the workforce. The Family and Medical Leave Act of 1993 allowed workers to take up to 12 weeks of unpaid leave for newborn or adoptive children, or ill family members, without losing their jobs. Although poverty rates did not decrease significantly, welfare benefits were dramatically reduced and time limits were set. Foster care placements doubled due to the crack epidemic, the recession, incarcerated mothers, and AIDS. As a byproduct of the rape crisis and women’s movements, child sexual abuse was identified as another serious form of child maltreatment. The 1997 Adoption and Safe Families Act (AFSA) made it easier to adopt a foster child.

On March 16, 1992, the Board of Trustees changed the Home’s name to The Baptist Home for Children and Families, to reflect the numerous families served both on its campus in Bethesda and in the community. The Home obtained two new licenses—one from the Maryland Department of Education, for the Greentree School, a non-public transition school for youth living in the group home, and a second from the Maryland Department of Human Resources, Child Placement and Adoption, for the Greenleaf Treatment Foster Care Program, a foster care program for 30 adolescents who are in need of out-of-home care.
During this decade, more than a dozen major federal legislative bills were passed concerning child protection, child welfare, and adoption. They focused on child abuse prevention and enforcement, intercountry adoption and adoption promotion, safe and timely interstate placement of foster children, child and family services improvement, a national database to track sex offenders, tax relief and health, and fostering connections for older youth in out-of-home care. Parent groups continued to advocate for less government interference and undermining of parental authority in the home, while child welfare and children's advocates sought a more visible role for government in assisting, intervening, and protecting children in need. The Promoting Safe and Stable Families Act was amended in 2001 to ensure post-adoption services, substance abuse treatment, and training for older youth exiting foster care. President George H.W. Bush promoted healthy marriages and father involvement under the 2002 reauthorization of the welfare reform law.
By 2000, the Baptist Home for Children and Families was renamed The National Center for Children and Families (NCCF) to reflect its vision to serve vulnerable children within the national capital region and to provide model demonstration of effective service delivery. The organization expanded to include supervised independent living, which prepares youth for self-sufficiency in the community, transitional housing for homeless families, community support with parenting training and a fatherhood initiative, in-home family preservation services to help families avoid intensive involvement with the child welfare system, treatment foster care and adoption services for District children, and a community school in an impoverished neighborhood in Ward 7 of the District.

Highlights of the decade include: An inaugural meeting chaired by Congresswoman Eleanor Holmes Norton, “Our City Under Siege: Overcoming the Hidden Costs of Incarceration on Urban Childhood;” a visit by Maya Angelou to the JC Nalle Community School; management of Montgomery County’s domestic shelter for women and children; the Campaign Caring: 2005 and Beyond capital development program chaired by Bill Shaw, President and COO of Marriott International, Inc.; NCCF’s adoption of For Love of Children’s (FLOC) foster care program; initiation of the Spirit Awards for Humanitarian Achievement; the launch of the annual, signature Art and Soul Charity Auction fundraiser; annual international trips for JC Nalle Community School high achieving 5th graders to Puerto Rico, England, Costa Rico, Jamaica, and Canada. This was a period of tremendous growth and increased recognition by funders and stakeholders of NCCF’s quality and outcome-oriented approach to helping the community take care of its vulnerable children and families. By the end of the decade, NCCF was dispersed to seven facilities in the region, and had developed in home, community, and school-based services in response to human need, supported by over 1,000 community and corporate volunteers.
President Obama’s ambitious child policy agenda was dramatically affected by the economic crisis which began in 2008 and the federal stimulus program that was introduced shortly after his inauguration in 2009. Reflecting his belief that all society has a fundamental responsibility for child welfare, his policy approach includes extending the Family Medical Leave Act, expanding child care, preschool, and after-school programs, expanding tax credits to make college affordable, and broadening cost effective health care access to all Americans. At the state level, there has been a diminished use of residential services to provide basic care and rearing of children. Nationally, there has been a decrease in the number of children removed from their families due to abuse and neglect, and an increase in reliance on relative (kinship) care as well as short-term foster care. There is now an increased emphasis on evidence-based practices for delivering culturally competent in-home supports and for transitioning older youth successfully into independent living.
Today, NCCF continues to fuel its mission through a strong regional impact. With 20 programs and 12 locations, the agency established headquarters at a second site on 1438 Rhode Island Avenue, NE in the District of Columbia. New programs include: New Beginning Temporary Family Shelter for 45 families in Columbia Heights; The Neediest Kids (TNK) prevention model, which serves 40,000 through ten local school districts, distributing eyeglasses, dental care, and clothing; a parent resource center for military families at the Leckie School; transitional housing programs for undocumented immigrant women and their children who are victims of domestic violence, homeless youth (ages 16 - 24) and single, under 25-year-old homeless mothers and their children; and DC Youth Link, community intervention for committed youth in the juvenile justice system.

In addition, staff transformed its DC foster care and adoption model into a trauma-informed, family wellness model and its group home program into a community living model based on trauma informed, positive youth development principles. A TNK Advisory Committee comprised of business leaders was established as a fundraising arm. NCCF continues to strengthen its quality assurance processes and has begun to conduct research which informs its practices, presented in national academic and professional forums.
Program Highlights

Total NCCF Achievements

**TOTAL SERVED**

<table>
<thead>
<tr>
<th>Children</th>
<th>Adults/Parents</th>
<th>Families</th>
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</thead>
<tbody>
<tr>
<td>213</td>
<td>127</td>
<td>82</td>
</tr>
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</table>

**TOTAL SERVED**

<table>
<thead>
<tr>
<th>Children</th>
<th>Adults/Parents</th>
<th>Families</th>
</tr>
</thead>
<tbody>
<tr>
<td>2446</td>
<td>972</td>
<td>800</td>
</tr>
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</table>

Adolescent Services

NCCF launched the FutureBound Transitional Housing Program for homeless youth, ages 21 - 25.

NCCF transformed the Greentree Adolescent Program (GAP) into a statewide community living model, characterized by a waiting list, with youth placed out-of-home who are stepping down to less restrictive care within the community.

Community Based Services

NCCF united with The Neediest Kids (TNK), providing support for ten local school jurisdictions by donating essential clothing, dental services, and eyeglasses to poor children in need.

JC Nalle Community School students made great strides on their standardized test scores, displaying the highest gains in math proficiency scores of any public school in the District of Columbia. The school ranked fifth in gains for reading.

In partnership with the District of Columbia’s Department of Youth Rehabilitation Services (DYRS), NCCF developed a model program for civic youth engagement for young people involved in the juvenile justice system in DC.

NCCF established the Children’s Defense Fund (CDF) Freedom School camp and afterschool program at DC General Emergency Family Shelter.
Family Services

- **TOTAL SERVED**: 618
  - Children: 378
  - Adults/Parents: 240
  - Families: 204
- 100% of families maintained housing for two years or more after exiting the Greentree Shelter.
- The Greentree Shelter was nationally accredited by the Council on Accreditation for the first time—and is the only accredited homeless shelter in Montgomery County.
- The New Beginning Temporary Family Shelter transitioned 36 families into safe, stable, and permanent housing in 2013, a 57% increase.

Foster Care and Adoption Services

- **TOTAL SERVED**: 454
  - Children: 312
  - Adults/Parents: 142
  - Families: 184
- NCCF ensured that 47 children, age birth through 21, achieved family permanency through adoption, guardianship, or reunification.
- NCCF established an innovative trauma-informed family wellness model which addresses child removal due to maltreatment as a major family trauma, and which supports the entire family within the community context to change, heal, grow, and stabilize.
## Art & Soul Charity Action

### In-Kind Donors

- Arthur Murray Dance Studio
- Bike and Roll Washington DC
- Booz Allen Hamilton
- Bowie Baysox
- Bradford Portraits
- Bud Hawk
- Cabot Creamery
- Charity Fundraising Packages
- Cole Stevens Salon
- Comcast SportsNet
- Donna Purchase
- Ezulwini Game Lodges
- Freed Photography
- Honororable William Bronrott
- Janet Goldberg
- Jeff Lubin Portrait Studio
- Brickman Family
- Joanne Graham
- Berrywine Plantations/Linganore Winecellars
- MacTipster
- Progressions Salon
- Pyramid Enterprises/Five Guys
- Burgers and Fries
- Ridgewells Catering
- Robert & Susan Schaefer
- Roundtop Mountain Resort
- Sheldon Serkin
- Spectrum Printing & Graphics
- Woodhall Wine Cellars
- lil omm yoga
- BGR The Burger Joint

## Art & Soul Artists

<table>
<thead>
<tr>
<th>George Hilderbrandt</th>
<th>Ottway Jones</th>
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<tr>
<td>Gina-Marie Norris</td>
<td>Pierre Dennis</td>
</tr>
<tr>
<td>Holly Eney</td>
<td>Rayhart</td>
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<tr>
<td>Jacques Bodelle</td>
<td>Sharon Lee Minor</td>
</tr>
<tr>
<td>Jean Hirons</td>
<td>Stuart Eisen</td>
</tr>
<tr>
<td>Joanne Riley</td>
<td>Malaun “Coco” Barkley</td>
</tr>
<tr>
<td>Kimmary MacLean</td>
<td>Vickie Lewis</td>
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<tr>
<td>Nataliya Andreyeva</td>
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The four individuals who represent Montgomery County in the Maryland General Assembly—Senator Brian Frosh and Delegates Bill Frick, Ariana Kelly, and Susan Lee—are dedicated to bettering the lives of those who cannot advocate for themselves. They fight tirelessly for children, youth, and families who struggle daily with homelessness, poverty, domestic violence, and abandonment. Through their advocacy, NCCF is able to help families who once lived in the Greentree Shelter become homeowners in Montgomery County, reunify children with their parents, and support teens in the Greentree Adolescent Program as they successfully transition to independent living.

When police called Northeast DC resident Carol Moore early one morning to say her granddaughter was being taken to Child Protective Services, Moore got dressed and rushed to the police station. “Why would you let a child go into foster care when you can help?” she says. “That’s your family.” She fought for legal custody of the little girl—Moore’s daughter could not raise her—and cared for her for the next 14 years. Moore, now 74, has also raised two other granddaughters. She joined NCCF’s KinNet program, a support group for grandparents and other relative caregivers, more than a decade ago when she needed advice about parenting issues, financial resources, and advocating for children at school.

The Junior Woman’s Club of Chevy Chase (JWCCC) is a nonprofit charitable organization that understands the human need in our own backyard and comes together to make a difference. The group supports NCCF through volunteerism, financial contributions, and in-kind gifts, donating their time and creativity to lift the spirits of those around them. From birthday bags to backpack drives, a “Casino Night” to a Pie in the Sky cookbook, the JWCCC continues to raise awareness about NCCF. JWCCC created the Bistro Boyz cooking program to benefit young men in the Greentree Adolescent Program.
<table>
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<th>Contributors</th>
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<tbody>
<tr>
<td><strong>$500,000 and greater</strong></td>
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<tr>
<td>DC Child and Family Services Agency</td>
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<td>The Preddle Mac Foundation</td>
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<tr>
<td>Maryland Department of Human Resources</td>
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<tr>
<td>Maryland Department of Juvenile Services</td>
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<tr>
<td>Montgomery County Department of Health and Human Services</td>
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<tr>
<td>The Community Partnership for the Prevention of Homelessness</td>
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<td>US Department of Housing and Urban Development</td>
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<td><strong>$100,000 to $499,999</strong></td>
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<tr>
<td>JC Nalle Freedom School - Community Partnership</td>
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<td>Redeemers Community Development Corporation</td>
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<tr>
<td>The Neediest Kids</td>
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<tr>
<td><strong>$50,000 to $99,999</strong></td>
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<td>DC Children &amp; Youth Investment Trust Corporation</td>
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<td>E &amp; C Enterprises, Inc.</td>
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<td>Maryland State Department of Education</td>
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<td><strong>$20,000 to $49,999</strong></td>
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<td>Montgomery County Department of Housing and Community Affairs (CBHG)</td>
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<td>Mead Family Foundation</td>
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<td>Brissett Chapman, Sheryl Giant Food, Landover Johnson, Julia R.</td>
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<td>US Department of Justice, Office of Prevention of Violence Against Women Rose and Harold Kramer Fund Schiff, Janis Schiff, Philip D. The Charles &amp; Doris Koons Foundation The Community Foundation for the National Capital Region</td>
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<td><strong>$5,000 to $9,999</strong></td>
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<td>Alexander, Allison L. Coleman, Gregory Board of Church Representatives East of the River Clergy, Police, Community Partnership Hoopes, Hillary B. Hoopes, Richard Junior Woman’s Club of Chevy Chase (JWCCC) King, Linda Marriott International, Inc. Corporate HQ Montgomery College</td>
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<td><strong>$1,000 to $4,999</strong></td>
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Please accept our apology, and contact us, if there is an oversight in listing your contribution. Every effort was made to ensure the accuracy of our volunteer and donor lists for the period covering this annual report: July 1, 2012 to June 30, 2013.

Abdul-Raheem, Isa
Adams, Elizabeth M.
Adelstein, Robert S.
Advanced Technical Sales of Charlotte, Inc
Alexander, Leslie G.
Allen, Elizabeth H.
Ames, Angela
An, Nana K.
Andrews, Iona
Aronson, Doris M.
Arrington, Laisenia N.
Ashford, Richard K.
Atwater, John B.
Bahramian, Sedigheh
Baker Roofing Company
Baldwin, Leslie A.
Beatty, Patricia
Behr, Walter
Bennett, Abel T.
Berry, Joyce
Bethesda Magazine
Bianchi, Patricia
Bing, Sophie D.
Bouvier, Laura
Bowman, Willie
Boyd, Rebecca
Brady, Francie S.
Britto, Karen
Broaddv
Baptist Church
Bronrott, William
Burke, Annette
Butkus, Mehrnaz
Calloway, Ronald M.
Cameron, Diane E.
Campbell, Cheryl
Charlton, Russell T.
Chevy Chase United Methodist Church
Chipman, Sally
Christ Lutheran Church
Clark, Nancy
Cohen, Judith
Coho, Diana B.
Colburn, Christopher J.
Corbin, Lisa M.
Courie, Kathleen
Cox, Elizabeth
Croner, Charles
Curry, Anita
Curry, James M.
Cutler, Margaret H.
D’Angelo, Lawrence J.
David, Susan B.
Davidson, Seth
DeBusk, Amanda
Deignan, Kathleen M.
Delta Kappa Gamma Society, Sigma Chapter
Delta Sigma Theta Sorority, Montgomery County
Demsey, Rita M.
Dennis, Hugh
Derin, Jennifer
Dibonge, Pauline
Dickstein, Sidney
Diehl, Jacquita
Dieterich, Laurie E.
Donahoe, Diana R.
Dubelman, David
Dunn, Carl D.
Dunn, Sadie E.
Edwards Wildman Palmer, LLP
Edwards, Diana J.
Egan, Brian
Epstein, Alice
Evans, John L.
Feetham, Suzanne
Fletcher, Sharon
Fong, Phyllis
Frank, Nancy
Pu, Linda
Purk Seifert, Rita
Gamble, Edith L.
Gardner, Gloria G.
Gates, Catherine M.
Geppetto of Maryland, Inc.
Giammona, Frank
Gold, Brian
Gou, Hongmei
Grady, William H.
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Hyman, Paul M.
Iams, Ella
Impson, Cheryl
Jackson, Lauren
James, Donald A.
Jamison, Valerie B.
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Jorgensen, Bonnie
Junior Woman’s Club of Chevy Chase (JWCCC)
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Khvaltote, Ali
Killer, Madeline
Kittle, Laure
Klubes, Benjamin
Knights of Columbus, Rock Creek Council 2797
Koerner, Kirsten M.
Kovacs, Joe
Kramer, Wendy L.
Krellow, Linda C.
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Lambert, Dennis E.
Lamer, Edith
Lee, James J.
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Lindsay, Emily
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Major-Ryan, Douglas L.
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Martin, Maureen M.
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Microsoft Matching Gifts Program
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Moore Willie
Nagrotsky, Margie
Naylor, Catherine
Nealer, Stephanie M.
Netlck, Kathleen M.
Nichols, Deborah K.
Nolan, Shela
Noyes, Robert B.
Oh, Min Sun
Olson, Omar
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Tirumala, Geeta M.
Toll, Deborah
Toman, Michael A.
Tucker, Donald
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Wallander, Celeste
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Williams, Shirley
Williams, Tonya
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Zalenski, Amanda
Zimmerberg, Joshua
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This award recognizes community volunteers for their consistent, compassionate and committed support of the mission of The National Center for Children and Families. Listed below are the award recipients with one word that describes their sustaining support to NCCF:

**Bradley Hills Presbyterian Church and the Bethesda Jewish Congregation**

Since including NCCF in their joint Capital Campaign, these two congregations have been dedicated to serving the families that live in their community, from underwriting the Greentree Adolescent Program’s Kidsnet Classroom to hosting an annual day of service.

**Cabin John Park Volunteer Fire Department**

Each year, the Cabin John Park Volunteer Fire Department lifts the spirits of homeless children and parents housed in the Greentree Shelter by having Santa show up riding on top of a fire truck, passing out gifts.

**The Potomac Valley Alumnae Chapter of Delta Sigma Theta, Incorporated**

Annually, this sorority provides a “Dress for Success” workshop, including beauty and make-up tips, for homeless women and victims of domestic violence who are recovering from poor self-worth while attempting to enter the workforce.

**Dr. Rona Eisen**

Dr. Rona Eisen, a local dentist, volunteers in the Greentree Shelter daycare center every week, ensuring that our youngest children thrive during their stay at the shelter.

**Larry & Mary Freedman**

For over a decade, Mary has taught art classes to the youth in NCCF’s Greentree Adolescent Program while her husband Larry, dresses up as Santa every year and underwrites the holiday gifts for JC Nalle Community School students.

**The Girl Scout Council of the Nation’s Capital**

The Girl Scout Council of the Nation’s Capital (GSCNC) created a wonderful “kids corner” and playroom at CARA House, and a teen room at the Greentree Shelter, while providing holiday gifts, school supplies, and their delicious cookies!
Volunteer Awards

Loyal
Hoe ’N Hope Garden Club
The Hoe ’N Hope Garden Club has served NCCF for over 15 years, transforming NCCF’s Bethesda campus and embracing its philosophy that beauty heals.

Reliable
Marriott International, Inc.
Marriott International, Inc. organizes volunteer groups each year to assist with grounds beautification, deep cleaning, and in-kind donations. Our facilities team counts on them!

Energetic
Karen Murley
Karen Murley has furnished and decorated apartments for the Family Stabilization Program, painted inspiring murals in the hallways of the New Beginning Temporary Family Shelter, led a renovation project at the Greentree Shelter, and helped decorate Betty’s House and Arise House. Dr. Chapman refers to her as “NCCF’s angel.”

Supportive
Lieutenant Colonel Tunstall Wilson
Tunstall Wilson, a Lieutenant Colonel in the District of Columbia Army National Guard, over the years has provided tremendous support to NCCF by securing volunteers and hosting holiday parties at the DC Armory for the CARA House programs in Ward 7. He mentors NCCF youth educationally and lends his time to assist with facilities renovations.
Volunteers

Aaron Estbrook • Abby Lindsay • Abby Winstead • Abid Khan • Abimbola Adeniranaye • Ace Ojuronge • Adam Levy • Addiction Prevention and Recovery Administration • Addison Alpaugh • Adina Appelbaum • Adina Pollak • Adventure Theatre • Ahmad and Jamal Bey • Aicha Lahlou • Aisha Khan • Aiyioka Doka • Alessia Powell • Alex Gerald • Alex Rogers • Alex Stella • Alexandra Ahad • Alexandria Horowitz • Alice Epstein • Alice-Anne Birch • Allison Adams • Alpha Pi Chi, Inc. • Alumnae Panhellenic Association • Alvani Silva • Amanda Broadnax • Amelia Clark • Amena Ali • American Baptist Churches • American Red Cross National Headquarters • Amit Swaroop • Amy Cerulla • Amy Ledoux • Amy Schwartz • Amy Ton • Ana Roller • Ana Kennedy • Anais Azoulay • Andrea Gallagher • Andrea Kemper-Wink • Andrea Martinez • Andrea Ross • Andrea Thomas • Andy Suzuki • Angela Hoffman • Angelo Elliott • Anjali Kumar • Anjali Connett • Ann Humphrey • Ann Marie Deutch • Ann Minniear • Ann Pisano • Ann Hargrave • Ann Mcinerney • Ann Robertson • Anna Scalise • Anna Butcher • Anne Diestel • Anne Gordon • Anne Gore • Anne Lee • Anne Stone • Anthony Tuiobiolo • Antoinette Burnett • Anthony Smith • April Marcus • Ari Beram • Ari Karen • Ariane Lea Tiani • Arielle Haffner • Armon Bridges • Arthur Bill • Arthur Sanzo • Arundeeep Chaudhry • Ashley Broun • Ashley Ildings • Ashley Koerber • Ashley Mclean • Ashley Selden Ashton Fuller Garafalo • Au Pair In America • Audrey Keeler • Ava Murley • Ayo Giwa • Azeala Flores • Aziz Ahmed • Bahai Faith • Barb Mackin • Barbara Duke • Barbara Jorgensen • Barbara Kerns • Barbara Krumsieck • Barbara Miller • Barbara Siegelman • Barnett Bartels • Barrie Day School • Barry Modlin • BB&Q • Beatty Kelman • Beata Shadman-Valavi • Ben Eagan Van Meter • Ben Kelmanson • Ben Lozovsky • Ben Schwartz • Ben's Life • Bernedette Schnider • Beth Ritter • Beth Tabachnick • Beth Wheeler • Bethany Allen • Bethany Porter • Bethesda World Outreach Ministries • Bethesda Friends Meeting • Bethesda Jewish Congregation • Bethesda Library • Bethesda Mom's Club • Bethesda Students Care • Bethesda United Methodist Church • Bethesda-Chevy Chase Youth Advisory Committee • Bethesda-Potomac Jaycees • Betsy Gerstenzang • Betsy Sanford • Beverley Anderson • Beverly Cowan • Beverley Ezeokoli • Bill Sullivan • Billy Cameron • Billy Nelson • B'nai Brith Youth Organization • Board Of Church Representatives • Bob Reutheiner • Bonita Johnson • Bonnie Beavers • Bosse Oslove • Bovis Lend Lease • Brandi Tippery • Bregman, Berbert, Schwartz & Gilday, LLC • Brenda Kee • Brettney Oke • Brian Rogers • Britta P. 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Medina • Evelyn Norman • Extraordinary Birthdays • Extravadance • Fairfax Council of the Arts • Faith Apostolic Temple • Fairax Council of the Arts • Farmers and Hunters Feeding the Hungry • Fionna Gallani • First Baptist Church of Damascus • Florentino Cannon • Food for Life • Fran Garfinckle • Frances Cardenas • French International School • Friends Community School • Gabby Trupp • Gabrielle Cantor • Garden Club of Chevy Chase • Gaurav Babber • Gene Calvin • George Smith • Georgia Avenue Baptist Church • Gerda Gallop-Goodman • Giovannni Babb • Gidon Amii • Gifty John • Ginnie Harrell • Ginnie Reubensaal • Ginna Roach • Ginny Weber • Girl Scout Senior Troop 2724 • Girl Scout Troop 1124 • Girl Scout Troop 1228 • Girl Scout Troop 275 • Girl Scout Troop 501 • Girl Scout Troop 6430 • Girl Scout Troops of America • Gloria Bryant • Glynis Noyes •GPC Systems • Greater DC Cares • Greater Mt. Calvary Holy Church • Greater Mt. Nebo AME Church • Green Valley Baptist Church • Greg Marzullo Yoga Class • Gregory Tawes • Grenda Grimes • Gus Napoleon • Gwendolyn Corbett • H.L. Ward • Haddy Bawo • Hall Martin • Hannah Cho • Hannah Kahn • Hannah Winkler • Hayley D. Segall • Heather Frank • Heather Goldstein • Heather L. McCarthy • Helena Liden • HBB Systems, LLC
Volunteers

Michael Wright • Michelle Friedman • Michelle McCarthy • Michelle Bowers • Michelle Byrum • Michelle Copple • Michelle Crosby • Michelle D. Moxley • Michelle Ernst • Michelle Kilby • Michelle Lindsay • Michelle Poyner • Migail Family • Miguel Franco • Mike Frueh • Mike Kess • Mike Kramer • Mike Murphy • Mike Timko • Mikey Gura • Milagros Diaz • Millie Dent • Mimi Harris Kirstein • Minna Wenzel • Mintra Minimaphanta • Miroslav Soldin • Moira Williams-Stein • Molly Chinary • Molly Ferensic • Molly McGregor • Molly R. Catchen • Monica Guzikowski • Monica Richardson • Monique Franklin • Monique Medalla • Montgomery County Career Fire Fighters • Montgomery County Department of Recreation • Montgomery County Volunteer Center • Morgan Fleming • Morgan Hogue • Mount Zion Baptist Church • Moya Michel • Naameerley Baderon • Nachele Moore • Nadia Saadipour • Nancy Cole • Nancy Ironick • Nancy Glassman • Nancy Kimbro • Nancy Kung • Nancy McManus • Nancy Payne • Nancy Peavy • Nancy Ramsey • Nandee Mulira • Nannette King • Naomi Strickman • Natalie Burchiel • Natalie Prisel • Natasha Robinson • Nathaniel Guzman • Nathaniel Mosby • National Capital Optimist Club • Neelover Alheed • Neha Rustagi • Nerissa Ballard • Nicholas Simpson • Nicole Morton • Nicole Wise • Nicki Preston • Nikh L. Wade • Nina Agraval • Noelle Halle • Nola Murphy • Nomita Advani • Noor Al Shaoda • Nordstrom • Ntebo Sebele • Office of Bar Counsel • Olivia Beach • Olivier Kamanda • Omolayo Ojurongbe • Our Lady of Mercy Catholic Church • Ozhan Kazempour • Pam Crystal • Pam Humphries • Pam King • Pam Mintz • Pam Zandy • Pamela Doser • Pamela Monroe • Pat Cornette • Pat Ezzati • Pat Leskowitz • Pathways Institute • Patrick King Brickman • Patricia Ann Harris • Patricia Bianchi • Patricia Guimaraes • Patricia Reed • Patiel Welty • Patsy Cibol • Paul Corey • Paul Dymel • Paul Heimer • Paul Mall • Pauline Bramson • Paula Harrison • Paula Monopol Scordato • Paula Moutous • Paula Weeda • Pauline Gibbs • Pavan Chilkuri • Pavneet Singh • Peggi Powell • Peggy Somorville • Penelope Winders • Penny Mause • People's Community Baptist Church • Peri Donner • Peter Corbett • Peter Feiden • Peter Swinehart • Philip O'Donaghue • Phillip Vegella • Phillips Peter • Phyllochotous Society of the Saint Sophia • Phyllis Beard • Phyllis Bellamy • Pierce E. 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Smith • Robi Wilding • Robin Benjamin • Robin Flower • Robin Johnson • Robin Lennon • Robin Osher • Robin Schell • Robin Segal • Robyn Swirling • Rochelle Boddie • Rodney Rumph • Rodney Scott • Ron Kaplan • Ron Star • Ronda Adamson • Ronnie Haber • Rose Glaser • Rosemary Dason-Deane • Rosemond Amponsah • Ross Anthony • Roswitha Augusta • Rosa Nayarizadeh • Ryan Bowser • Sabrina Belakos • Sabrina Uy • Saerom Kim • Saideh Gensheimer • Saideh Mahbodi • Sally and Paul Monos • Sally Granieri • Sally Steele • Sam Baxter • Sam Son • Samantha Beaulieu • Samantha Leibovitz • Sami Keyani • Sammy Petersen • Samuel Evans • Samya Mohammed • Sandra Howerton • Sandra J. 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David • Susan Baltham • Susan Burke • Susan C. North • Susan Caudry • Susan Denniston • Susan Goldstein • Susan Goldstein • Susan M. Reutershain • Susan R. Baron • Susan Reeler • Susan Roth • Susan Weirs • Susan Washington • Susan Weinbeck • Susan Word • Susan Yardley • Susannah Pipkin • Susanna Shapiro • Susanne Riehl • Suzanne Battista • Suzanne Dickson • Suzanne Reynolds • Sydney Schiff • Sylvia Udeh • Takoma Park Baptist Church • Talya Slinov • Tamika Hill • Tanvi Shah • Tanya Davis • Taren Dobbishan • Tavion Wells • Ted Brandt • Temple Beth Ami • Temple Shalom • Teresa Amato • Terrance West • Terri Phillips • Terri Wilson • The Berkeley School • The Links Inc. • Silver Spring Chapter • The McLean School of Maryland • The Pocket • Thea Wernick • There's Hope Christian Church • Thomas Davis • Thomas Kramer • Thomas Nagy • Thomas Simpson • Thomas Taylor • Tiffany Boston • Tiffany McCarthy • Tim Conrad • Timea Webster • Timothy Lynn • Timothy Wolfe • Tina Gupta • Tippy Gibson • Toby Terriller • Todd Howard Ezrin • Todorous Market • Tom Vegella • Tonche Crowder • Tonia Lewis • Torry Valenzuela • Tonya Truesdale Young • Tracey Stevens • Tatice Raines • Tracy Bone • Tracy Tomeray • Tranquil Blessings • Transformations, Inc. • Trudy Cohen • Turnall Wilson • Twyla Bishop • Tyler Phillips • Lichhanna Arya • United Parcel Service • University of Maryland - Latino Student Union • Valentina Cucca • Valentina Attionova • Valeria Nolasco • Valerie Adams • Valerie Brneuse • Vallotton • Vanda Greenwood • Vedanta Center of Greater Silver Spring • Vera Baidoo • Vernetta Reynolds • Vicki Poullard • Vicki Robinson • Vickie Seed • Victor Wang • Victoria Crawford • Victoria H. 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As Treasurer of NCCF’s Board of Trustees, I am pleased to present the financial results of NCCF for the fiscal year 2013. Although the past year has been challenging for both nonprofits and government agencies, we are pleased to report that NCCF continues on solid financial footing. NCCF’s diversity in funding sources has allowed the agency to continue to respond to the demands of a changing world.

Theodore R. Daniels

Statement of Activities

Public Support and Revenue

Public support:
Fees and Contract income $13,757,658
Grants 1,600,172
Contributions 756,411
In-kind contributions 1,536,579
Other income 87,245
Total Public support 17,738,065

Revenue:
Interest and dividends 1,334
Net realized gain on sale of investments 35,281
Net unrealized loss on investments (19,553)
Total revenue 17,062

Total public support and revenue $17,755,127

Expenses

Program services:
Innovative Family Connections 7,042,862
Greentree Adolescent Program 1,860,976
Greentree Shelter 1,305,519
New Beginning 1,180,283
Family Stabilization Program 835,792
Treatment Foster Care-MD 784,943
Futurebound Independent Living 730,415
JC Nalle Community School 555,213
Rapid Rehousing 232,350
Betty’s House 180,139
Greentree School 155,296
Cara House 151,086
Freedom School 110,130
Arise House 62,745
The Neediest Kids 37,551
Total program services 15,225,300

Other expenses:
Management and general 2,243,852
Fundraising 495,716
Total expenses 17,964,869
Change in net assets (209,742)
Net assets, beginning of year 10,088,687
Net assets, end of year $9,878,945
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Mohammed Doka, CPA
Director of Finance

Lauren Olivia Ruffin, J.D.
Director of Development and
Institutional Advancement

Nancy Belsoi
Executive Assistant

HISTORICAL SOURCES:
Archives, The National Center for Children and Families.

