NCCF LOCATIONS:

MARYLAND LOCATIONS

ADMINISTRATIVE CAMPUS
Greentree Adolescent Program,
Greentree Shelter, Greentree School,
Greenleaf Treatment Foster Care Program
6301 Greentree Road
Bethesda, MD 20817
301.365.4480 | Fax 301.365.2536

Betty’s House
Montgomery County, MD

Clinton Farm
14200 Livingston Road
Clinton, MD 20735

Family Stabilization Program
Rapid Rehousing Demonstration Project
11552 February Circle Apt. 402
Silver Spring, MD 20904
301.622.7901 | Fax 301.622.2289

FutureBound Independent Living Program
12502 Village Square Terrace
Rockville, MD 20852
301.230.9120 | Fax 301.230.9129

DISTRICT OF COLUMBIA LOCATIONS

District of Columbia Headquarters
Innovative Family Connections
1438 Rhode Island Avenue, NE
Washington, DC 20015
202.543.3217 | Fax 202.543.4508

CARA House
5140 Nannie Helen Burroughs Ave., NE
Washington, DC 20019
202.396.9330 | Fax 202.396.9340

JC Nalle Community School
219 50th Street, SE
Washington, DC 20019
202.645.7300 | Fax 202.575.3762

New Beginning Family Shelter
1448 Park Road, NW
Washington, DC 20010
202.332.1505 | Fax 202.332.7747

EXECUTIVE LEADERSHIP TEAM

Sheryl Brissett Chapman, Ed.D., ACSW
Executive Director

Ralph D. Belk, LICSW, LCSW-C
Deputy Executive Director,
Program Administration

Mohammed Doka, CPA
Director of Finance

Heidi Webb
Director of Development and
Institutional Advancement

Nancy Belsoi
Executive Assistant
I joined the Board in 2000 as a favor to John White, who grew up in the former Baptist Home for Children and wanted someone from my nonprofit to get involved with what became NCCF. I thought it would be a one or two-year commitment, but I very quickly got co-opted by the mission. A young man came up to me once and said, “Mr. Schiff, remember when I came to talk to you about the FutureBound Independent Living Program? I just want you to know I’m working for Fitzgerald Automotive now. I have my own apartment and a car. And it really is because of NCCF.” You hear stories like that and you want to stay another ten years.

I look at the DC community in an entirely different way than I used to. My wife and I came here as a young couple to start our careers and a family. But we were just focused on the upper-middle class side of Washington. When you look at this community through the eyes of NCCF, you see that there’s a whole other world here. There are people who need help. And it takes the entire community to make those people whole again—from the volunteer who lives in Bethesda, to the social worker at the J.C. Nalle Community School in Southeast, to the state funders making contributions. Then it comes full circle—we’ll see former clients come back to NCCF as tutors.

It takes the entire community to make people whole again.

Philip D. Schiff
President, NCCF Board of Trustees
It is the mission of the National Center for Children and Families to create total, healthy living environments for vulnerable children, youth, and families, and the quality of life which empowers their ability to thrive and demonstrate responsibility.
Sheryl Brissett Chapman
Executive Director

When I was growing up in Roxbury, Massachusetts, there was a foster home right across the street from my family’s three-story, porch-lined New England house. The foster home was an old, lovely Victorian that sat up on a small hill. The strict foster parent living there would not let the children out of her yard, so they just sat in their long driveway while my friends and I played out front in the street. They always seemed so hard-pressed to smile.

Whenever I looked out of my bedroom window, I noted a lingering sadness that surrounded the 5-6 children who lived there. I used to wait until I knew the “foster lady” was not home so I could sneak over with cookies, brownies, or bread pudding my mother had baked. Sometimes I brought over jelly sandwiches. We were not wealthy, so my dad, whenever he caught me, asked, “Sheryl, why do you keep giving away our food?”

I had learned at a very young age that there was more pleasure in giving than in getting. I was not trying to “help the poor.” I was just a child who liked to share. I had an affluent cousin in Detroit whose family regularly sent me hand-me-downs, which meant I wore gently-used patent leather shoes and expensive velvet-collared coats. My distant cousin shared with me, and I shared with the boys and girls across the street. Giving always made me realize how much I had, always made me feel as if I had enough.

I still think about the children in that foster home. I think about how they lived in the driveway and the shabby back rooms of that beautiful Victorian. I think about my desire to be with them and to know them, even though they came to stay a while and then, unannounced, disappeared from the driveway. I wanted to make them feel better, but what they left me is a legacy that has propelled my entire career. They left me with this formative capacity to understand and to love in a childlike, outspoken way, and to create new rules of engagement. These foster children allowed me to be with them in their most profoundly vulnerable moments—when they were alone, grieving their parents, hoping for a better future. They gave me the real, true ability to talk to foster parents about what matters to the children in their care, and to insist that these children get the very best that we can offer—safe, healthy, and ultimately permanent homes. They taught me that there is strength in taking the risk to embrace someone who is hurting, and sheer justice in seeking an abandoned child’s smile. For me, this is most meaningful. In giving to them, I am forever changed.

Heidi Webb
Director of Development & Institutional Advancement

I used to buy my little boy, Gavin, all the toys he asked for. You’re an only child, I thought, the sky’s the limit! I don’t do that anymore. I've realized that he needs to know toys are extra and not every child has them. Some don't get birthday cards saying, “I love you,” or special notes in their lunch boxes. As a parent, I appreciate Gavin in a different way now. I hold him closer. I value the little things more than I used to. And Gavin gets that. When I bring him to work, he knows exactly what the homeless shelter is. He knows about the boys who live in the dorms. He understands, at age six, how lucky he is.

Gavin once joined me at a holiday party for families in NCCF’s Greentree Shelter. I told him in advance not to ask for any of the presents that would be handed out to the homeless children that night, so he brought a few of his beloved Matchbox cars to play with during the party. The children, already showered with gifts, still hovered over Gavin while he played with his cars. He had no idea I was watching, but I saw him give away each of his cars—including his favorite, a blue truck with a white rooftop—to boys and girls he didn’t even know.
The Mayfield Family Donors

When I was growing up in Savannah during the civil rights movement, my dad would talk about people he described as “temporarily down on their luck.” He said it’s important that we always remember them. My dad’s parents were very, very poor. It wasn’t until his law practice took off that my grandparents even had a house with a bathroom. He taught me that we should never forget where we came from.

I was asked to speak at NCCF’s first annual Youth Forum in November. I told the audience about a young man who was a ‘D’ student, had his first child at age 17, and got arrested at 15 for mistaken identity. I said, “All of a sudden, a light went on. He was able to get a college degree, attend one of the best graduate schools in the country, and build a pretty substantial business. And that person was me.” They were very surprised. But I wanted to let them know that I wasn’t somebody that was over there. I’d been through the tough part. I told them, “Life is not where you start, it’s where you end.”

When I think about my history, many people made tremendous sacrifices for me to be here. I want to be able to make a difference for other people. I enjoy that. If I can give someone a chance, just a little opportunity, I am going to do that.

If I can give someone a chance, just a little opportunity, I am going to do that.

Chauncey Mayfield with his daughter Ashley and son Chauncey II

As a new social worker, I used to have dreams about my clients. Or wake up in the middle of the night and say, Oh, my God, did I do the right thing for that child yesterday? Now, ten years later, I take my work home with me in a different way. I'm always asking myself: How can we change the foster care system? How can we do things better? I’ve realized that it’s not just about the children in our care. It’s about all children—and their families. This work is demanding. We produce good things. And sometimes I think that just makes you want to do more.
I'm a more patient, empathetic person than I was when I joined NCCF 12 years ago. I've learned how to hone in on understanding a client's journey and how that has an impact on where that person is now. It's that understanding of where they've been that helps us figure out how to intervene. We have children growing up without parents, families who do not have homes. I was leaving work one day and I saw a young couple with three little ones walking near NCCF's Greentree Shelter. I couldn't even move. I just sat in my car thinking. I cannot imagine having my wife and five-year-old daughter in a homeless shelter. I don't know what it feels like to have no place to go, so I can't know what that family is going through. What I can do is listen.
Renard Cox
Director of Childcare Services

I'm from the south side of Richmond, and it's so easy to get caught up in the streets there. I did some things that could've gotten me in trouble, but one of my football coaches saw potential in me and guided me in the right direction. Without that guidance, I could've been a statistic. But I got a scholarship to the University of Maryland and played professional football. That coach took the time to save me, so I'm going to take the time to instill the values I learned from him into every one of these boys I work with. I really believe that all these kids have something great in them—we just have to pull that out and help them see it for themselves. Some of these boys have such a strong spirit and will to overcome their past. They fall back into their old ways sometimes, but they're resilient and I love that.

I was selfish when I was in the NFL. Everything was all about me. My views about people have changed. When you have the ability or the resources to give back, it's our obligation to do that. I think it's almost like what we are put here to do—to pay it forward. All these kids have something great in them—we just have to pull that out and help them see it for themselves.
Rachel Ostechega
Child Care Worker and Residential Assistant

When I started volunteering in the day care center at the Greentree Shelter, people I knew would say things like, “Those are the kids that will get in trouble later or end up homeless like their parents. Don’t get your hopes up.” That bothered me. I look at these kids as individuals with distinct personalities. Even when I talk to their parents, I’ll tell them, “I think your child’s going to be an artist, or maybe a doctor.” They have obstacles ahead of them, but at the end of the day, they’re just kids. Kids are kind and sweet. What’s in their file doesn’t define them. If you think greatly of them, they’ll do great things.

I came to NCCF to fulfill my volunteer hours for Northwood High School, but then I realized I wanted to come back. Now I am a college student and I work part-time as a child care worker and a residential assistant. I look at my job as a chance to change a child’s life. Maybe these kids won’t remember me, but even if they just learned the letter ‘C’ from me, I’ve helped.

I look at my job as a chance to change a child’s life.
Art & Soul In-Kind Donors

Arthur Murray Dance Center | Georgia Brown’s Restaurant
Aveda - Bethesda | Giclee Salon
Baltimore Ravens | Hard Times Café
Basignani Vineyards | Jacklyn Mitchell Wynn
Bradford Portraits | Janet Goldberg
Cabot Creamery Cooperative | Katie Alexander Acupuncture
Clyde’s of Tower Oaks | Kennedy Care, LLC
Criswell Chevrolet | Liberty Mountain Resort
East Coast Golf & Tennis | Linganore Winery/BerrywinePlantation
Equinox | Luxuria Salon & Spa
Fitzgerald Auto Malls | Marrakesh Restaurant
Fred Foster Fitness Company | Mon Ami Gabi
Freed Photography | MV Financial Group
Friends of Fort Dupont Ice Arena | National Ballet, Inc.
Friends of The National Zoo | Round House Theater
Georgetown Cupcake


Charity Auction

10
Roundtop Mountain Resort
RSVP Catering
Sheldon Serkin
Southwest Airlines Charitable Giving
Spectrum Printing & Graphics
Starbrite Dental
Sterling Portraits
The Lubin Portrait Photography Studio
The Members Club at Four Streams
The Shop Salon
The Studio Theater
Toby’s Dinner Theater of Columbia
Valadessign
Washington Redskins
Woodall Cellars
Wooly Mammoth Theater

Joel Hoffman
Phyllis Hoffman
Jackie Hoysted
Rick Jacobs
Gloria Kirk
Carol Koerner
Allan Leventhal
Richard Lorr
Scott MacDonald
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Jessica Makin
Mary Mallia
Christopher Malone
Joshua Marans
Carolina Mayorga
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Rima Schulkind
Greg Scott
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Craig Seymour
Judy Switt
Lauren Udwar
Anita Van Rooy
Derrick Vaughn
Judy Ward
Francis Washington
Jermaine Washington
Timothy Watts
Nicole Wittelsberger
Lauren Wueirthrich

Art & Soul Artists


Sponsorship At Law | Ronda Adamson | Rosa Cassidy | Rosa Kotelanski | Rosa Rodrigez | Rosalie Days | Rose Mary Flint | Rosemary Bennett | Roslyn Rosenberg | Roz Renbert | Ruchi Sharma | Ruchi Sharne | Ruth Finch | Ryan Whyte | S. Galego | S. Miller | Sarah Balmer | Sarah Coogan | Sage Consignment | Sally Bolger | Sally Ehrlich | Sally Floyd | Sally Sterett | Sam Hehle | Sam Burney | Sana Shtaslel | Sandi Appleby | Sandi Medlin | Sandra Crowe | Sandra Digan | Sandra Handlerman | Sandra Kessler | Sandra Robinson | Sandra Shanahan | Sandra Van De Geijn | Sandy Kehler | Sandy Schelkin | Sandy Sterrett | Sanya Modic | Sapatra Yatirah | Sara Boyan | Sara Cardwell | Sara Hazelwood | Sara Jane Harris | Sara Lowen | Sara Muchnick | Sarah Alley | Sarah Bieber | Sarah London | Sarah Marcus | Sarah Swanson | Sarah Whitesell | Sarah Whitesell | Sarit Klein | Saroja Kanesa-Thanas | Sasha Tartt | Sausalito Deshmukh | Scott Davis | Scott Leachman | Sean Bruce | Securities And Exchange Commission | Selma De Leon | Sentech, Incorporated | Sara Browne | Seth Goldman | Seven Locks Baptist Church | Sever Totia | Shana Trostel | Shari Book | Shari Director | Shari Targum | Sharon Brown | Sharon Freiman | Sharon Glickman | Sharon Greene | Sharon Menaker | Sharon Potter | Sharon Ringley
Innovative Family Connections (IFC)
Greenleaf Treatment Foster Care (GTFC)

Numbers Served:

<table>
<thead>
<tr>
<th>Youth</th>
<th>260</th>
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</thead>
<tbody>
<tr>
<td>Families</td>
<td>210</td>
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</table>

66 youth were reunified with their birth family or adopted
19 youth transitioned to independent living
6 youth graduated from high school during the 2010-2011 academic year
12 youth are attending college (post-secondary/vocational/technical training)
Housing & Community Based Services Division
Theresa Cunningham, LICSW, LCSW-C, Division Manager

CARA House Programs
- Men-In-Motion
- Nurturing Parent
- KinNet
- Family Connections

JC Nalle Community School

<table>
<thead>
<tr>
<th>Numbers Served:</th>
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<tbody>
<tr>
<td>Children</td>
</tr>
<tr>
<td>Adults</td>
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<tr>
<td>Families</td>
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CARA House Programs | Numbers Served: |
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<tbody>
<tr>
<td>95% KinNet caregivers reported improved interaction with their children</td>
<td>76% 5th graders who participated in CLE improved their reading and/or math grades</td>
</tr>
<tr>
<td>95% Family Connections adults obtained and/or maintained employment throughout the year</td>
<td>100% CLE students who took the DC BAS in the first and fourth quarters increased their reading scores, and 89% improved their math scores</td>
</tr>
<tr>
<td>88% JC Nalle students who enrolled completed the Extended Day Program</td>
<td>371 parents/caregivers (124% of target) participated in school activities in support of their children’s academic achievement</td>
</tr>
<tr>
<td>31 5th grade students (100%) participated in the Cultural Learning Experience (CLE)</td>
<td>87% of students in Kindergarten through 5th grade, whose parents/caregivers participated in school activities, improved academically</td>
</tr>
</tbody>
</table>

Residential Services
Tonya Fulwood, MSW, Division Manager

Greentree Shelter (GTS)
Family Stabilization Program (FSP)
Rapid Rehousing Program (RRH)
Betty’s House
Greentree Adolescent Program (GAP)
Greentree School
FutureBound Independent Living Program (FILP)

100%
GTS families who left the shelter transitioned to safe and stable housing in the community

100%
Betty House adults obtained and/or maintained economic supports

100%
of families graduated from FSP and were able to afford market rent in Montgomery County

100%
Four GAP youth obtained their GED or graduated from High School

100%
of RRH adults obtained and/or maintained employment

99%
Ten GAP youth obtained part-time employment while in the program

90%
GAP youth transitioned to a less restrictive level of care (home, foster care or independent living)

89%
GTS families maintained or increased their income

90%
Three FILP youth successfully transitioned from FILP and obtained their own housing

89%
DJS youth at FILP maintained positive community behaviors and did not reoffend.

86%
of FSP families maintained or increased their monthly income


Numbers Served:
Children 256
Adults 114
Families 171

GAPS youth transitioned to a less restrictive level of care (home, foster care or independent living).

Three FILP youth successfully transitioned from FILP and obtained their own housing.

Three clients successfully transitioned from RRH into their own housing in the community.

Four GAP youth obtained their GED or graduated from High School.

Ten GAP youth obtained part-time employment while in the program.

GAP youth transitioned to a less restrictive level of care (home, foster care or independent living).

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Three clients successfully transitioned from RRH into their own housing in the community.

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Three clients successfully transitioned from RRH into their own housing in the community.
Karl Andrews
Coordinator,
Men-In-Motion Program

I spent time in a juvenile detention facility when I was young. I was a thief and a thug. Most of the guys I grew up with went into a lifestyle of crime, but I got out and went to college. I knew I didn’t want to be on the corner all my life. At NCCF, I’m an advocate for men who need to know they have choices. I like to say, Change you must—or die you will. My work here has made me whole. It’s made me humble. When I look out the window, I say to myself, but for the grace of God, that could have been me. I could be right out there selling dope. But I’m a better man now. I’m molding lives. What these men see in me is a guy who knows what they’re going through.

Sometimes I say to my guys, “You have to give of yourself, and you can’t expect something back.” The first time we delivered turkeys to senior citizens in DC, this one guy, who’d been a thug all his life, said to me, “That old lady just kissed me on the cheek!” He’d never done anything as a volunteer before. He just fell apart he was so happy. Those are the moments that stay with a man.
Nancy Floreen
Montgomery County Council Member, At-Large
Spirit Award for Humanitarian Leader

As a member and past president of the Montgomery County Council, Councilmember Floreen works tirelessly as an advocate for affordable housing, better transportation and transit options, environmental protections, improved access to jobs, and economic development. Her concerns for the residents of the County affect the lives of all the children, youth, and families we serve.

Councilmember Floreen can quickly assess the needs of the community, make sound judgments, and move towards resolution with optimal results. Her leadership inspires us at NCCF in our work with those who must overcome many obstacles, including poverty, abuse, joblessness, and homelessness.

John Haser
NCCF Volunteer
Spirit Award for Humanitarian Advocate

John Haser has volunteered with NCCF for over 10 years and has been a mentor and supporter of the NCCF mission. He continues to open doors for our youth, providing them with opportunities that would otherwise be out of their reach. Each youth with whom he is paired has the chance to enjoy a range of activities, from kayaking to mountain biking, while building on their own areas of interest. His camaraderie allows the most guarded adolescents to trust, moving them closer to forgiving those who have mistreated them. His unwavering commitment and consistent dedication help enable our young people to become successful and confident adults.
Carole Taylor
NCCF Volunteer
Spirit Award for Humanitarian Advocate

For the past five years, Carole Taylor, as a member of the Mount Jezreel Baptist Church community, has worked diligently at tearing down walls of insecurity, mistrust, and disappointment, while bringing hope to the lives of young people who need it most. She is an advocate for our youth, always encouraging them with her upbeat and positive attitude.

Mrs. Taylor takes time to feed the spiritual void she finds in so many of the youth we serve, providing guidance to those who may be battling feelings of confusion and uncertainty around religion. She is an exemplary role model who our youth have come to know and lean on for support.

Ana Valdez
NCCF Alumni
John F. White Alumni Award

After Ms. Valdez was brutally beaten and shot by the father of her children, she was determined to make changes in her life. She began her journey towards a safe environment, free from coercion, at the NCCF Betty Ann Krahnke Center for New Beginnings (BAKC), in January of 2009. She successfully completed the program at BAKC and moved on to NCCF’s Family Stabilization Program (FSP), where she continued to work towards stabilizing her family while maintaining permanent housing.

At FSP, Ms. Valdez was able to maintain full-time employment, work towards obtaining her GED, and continue therapy for her and her children while volunteering her time to educate people on the perils of domestic violence. She turned her traumatic experience into a valuable tool for other women suffering from abuse. Her willingness to speak out against domestic violence is helping to break the vicious cycle of abuse and giving others courage to do the same. This is powerful beyond measure.
Donors

$500,000 or more
DC Child and Family Services Agency
Freddie Mac Foundation
Maryland Department of Human Resources
US Department of Housing and Urban Development

$100,000 to $499,000
DC Department of Human Services - Income Maintenance Administration
US Department of Justice, Office of Prevention Against Women
Montgomery County Department of Housing and Community Affairs
Montgomery County Department of Health and Human Services

$50,000 to $99,000
Community Foundation for the National Capital Region
Taproot Foundation
United Way of the National Capital Area Combined Federal Campaign (CFC)

$20,000 to $49,999
DC Children and Youth Investment Trust Corporation
E & C Enterprises, Inc
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Mead Family Foundation

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The Koll Family Foundation
The People’s Community Baptist Church
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Thomas S. Wootton High School
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Walmart
Waren Cross Charitable Foundation
Heidi Webb
Wraase Family Foundation
Zonta Club Of Montgomery County

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Active Network
Peter J. Alvarez
Amerigroup Foundation
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Bradley Hills Presbyterian Church
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Chevy Chase United Methodist Church
Daryl Cline
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Larry Finkelberg
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Frederick P. Winner
Gannett Foundation, Inc.
Charla T. Glass
George Hilderbrandt
Eric K. Holdsworth
Holland & Knight LLP
IBM Employee Services Center
Kathryn G. Janson
Benjamin Klubes
Ashley Koerber
NCCF’s youngest fundraiser

When I was in third grade, someone came to my classroom at Potomac Elementary to give a presentation on homelessness. I’d always been sensitive about that issue. Even at that age, seeing people on the side of the road upset me. I went home that day and said to my mom, “Can we charge everyone who comes for Thanksgiving this year? I want to raise money for the homeless.” The next day, I found a glass bowl and painted “Help the Homeless” on it. When my relatives came over, they each put some money in. A ten-dollar bill, a twenty, whatever they had on them. At Christmas dinner, I put the bowl out again. Once I’d raised $500, my mom and I came to NCCF and donated the money. After that, I started donating my clothes, my toys, my stuffed animals. I’ve been doing that ever since. Growing up in Potomac, you take for granted many of the things you’re given. I didn’t want to be like that. I guess I grasped that really young—the satisfaction that comes from sharing what you have, big or small, with other people.

I guess I grasped that really young, the satisfaction that comes from sharing what you have, big or small, with other people.
Kimyatta Divinity
Education Specialist

As an education specialist, I work with adolescents in the foster-care system, making sure they're doing what they have to do to graduate from high school. For many of these kids, school has been on the backburner. They're just trying to figure out where they're going to live next. A number of them want to drop out, and it's my job to motivate them and ensure they're getting the services they need. I had one kid who was so angry when I met him. He was always fighting and his grades were low. Now he is graduating. You cannot give up on those kids. You have to reach them in a language they understand, so I've learned to be creative and resourceful.

You cannot give up on those kids. You have to reach them in a language they understand.
Treasurer’s Report

As Treasurer, it gives me pleasure to present the financial results of the National Center for Children and Families (NCCF) for fiscal year ending June 30, 2011. The past year has been challenging as the local and national economy represents the worst recession in 22 years. We sincerely thank you for your continued support, which has allowed NCCF to respond effectively to increasing human need in the National Capital region.

Roderick Johnson

<table>
<thead>
<tr>
<th>STATEMENT OF ACTIVITIES</th>
<th>Year Ended June 30, 2011</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>PUBLIC SUPPORT AND REVENUE</strong></td>
<td></td>
</tr>
<tr>
<td>Fees and Contract income</td>
<td>$12,504,299</td>
</tr>
<tr>
<td>Grants</td>
<td>1,380,458</td>
</tr>
<tr>
<td>Contributions</td>
<td>897,449</td>
</tr>
<tr>
<td>In-Kind Contributions</td>
<td>1,227,349</td>
</tr>
<tr>
<td>Interest and Dividends</td>
<td>25,654</td>
</tr>
<tr>
<td>Unrealized gain/(loss) on Investments</td>
<td>86,970</td>
</tr>
<tr>
<td>Other Income</td>
<td>246,311</td>
</tr>
<tr>
<td><strong>Total Revenue</strong></td>
<td><strong>16,368,490</strong></td>
</tr>
<tr>
<td><strong>PROGRAM SERVICES &amp; EXPENSES</strong></td>
<td></td>
</tr>
<tr>
<td>Greentree Adolescent Program</td>
<td>1,790,669</td>
</tr>
<tr>
<td>Greentree Shelter</td>
<td>1,335,376</td>
</tr>
<tr>
<td>Treatment Foster Care- DC</td>
<td>6,359,064</td>
</tr>
<tr>
<td>Treatment Foster Care- MD</td>
<td>838,897</td>
</tr>
<tr>
<td>Family Stabilization Program</td>
<td>900,807</td>
</tr>
<tr>
<td>Education Services</td>
<td>162,017</td>
</tr>
<tr>
<td>Rapid Rehousing</td>
<td>226,366</td>
</tr>
<tr>
<td>FutureBound Independent Living</td>
<td>862,977</td>
</tr>
<tr>
<td>Cara House</td>
<td>283,816</td>
</tr>
<tr>
<td>Betty Anne Krahnke Center</td>
<td>293,071</td>
</tr>
<tr>
<td>Betty’s House</td>
<td>141,483</td>
</tr>
<tr>
<td>JC Nalle Community School</td>
<td>618,120</td>
</tr>
<tr>
<td><strong>Total Program Services</strong></td>
<td><strong>13,812,663</strong></td>
</tr>
<tr>
<td>Management</td>
<td>2,606,664</td>
</tr>
<tr>
<td>Fundraising</td>
<td>550,504</td>
</tr>
<tr>
<td><strong>Total Expenses</strong></td>
<td><strong>16,969,831</strong></td>
</tr>
<tr>
<td><strong>Change in Net Assets</strong></td>
<td><strong>(601,341)</strong></td>
</tr>
<tr>
<td><strong>Net Assets, Beginning of the Year</strong></td>
<td><strong>10,530,756</strong></td>
</tr>
<tr>
<td><strong>Net Assets, End of the Year</strong></td>
<td><strong>$ 9,929,415</strong></td>
</tr>
<tr>
<td>Programs</td>
<td>Expenses</td>
</tr>
<tr>
<td>----------------------------------------------</td>
<td>-------------------</td>
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</table>

**Statement of Activities**

**Revenue**

- Total Revenue: 16,368,490
- Other Income: 246,311
- Unrealized gain/(loss) on Investments: 86,970
- Contributions: 897,449

**Expenses**

- Total Expenses: 16,969,831
- Total Program Services: 13,812,663
- Program Services: 13,812,663

**Volunteers**

- Volunteers: 23
BOARD OF TRUSTEES

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President
American Association of Blood Banks

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Milestone Portfolio Group

Stacy Brownstein
Blue Canopy Group, LLC

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Holland & Knight, LLP

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Roderick Johnson
Treasurer
RLJ Management Consultants, LLC

Ryan Brenneman
Protiviti

Janet L. Goldberg
JLG Associates, LLC

Kathryn Jo Mannes
Business/Education Partnership
NCCF strives to create total, healthy living environments for vulnerable children, youth, and families, and the quality of life which empowers their ability to thrive and demonstrate responsibility.